

Message Text

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SUBJECT:ANALYTICAL CAPABILITY FOR NATO

REF: USNATO 08092, DTG 251333Z AUG 77

1. US HAS ATTEMPTED FROM TIME TO TIME WITH LIMITED SUCCESS,
TO STRESS THE UTILITY OF DEFENSE ANALYSIS AT NATO HEAD-
QUARTERS. WE WOULD AGAIN BE WILLING TO SUPPORT MOVEMENT IN
THIS DIRECTION IF MISSION CAN ESTABLISH RECEPTIVITY OF KEY
ELEMENTS IN NATO HEADQUARTERS TO INCREASED EMPHASIS ON
ANALYSIS. PROBABLY THIS COULD BEST BE ACCOMPLISHED AS ONE
OF THE PROPOSED CHANGES IN NATO MACHINERY RECOMMENDED IN
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THE LTDP.

2. EVEN IF DPC/COUNCIL WERE TO GIVE ADEQUATE RESOURCE
GUIDANCE FOR MAJOR MILITARY EFFORTS SUCH AS FORCE GOALS,
THERE WOULD STILL BE A STRONG NEED FOR ANALYSIS AT NATO
HEADQUARTERS, ESPECIALLY IN LIGHT OF THE LTDP. FOR
EXAMPLE, IT WILL BE DIFFICULT FOR THE EWG TO DEAL WITH NINE

LONG-TERM DEFENSE PROGRAM REPORTS, EACH WITH SOME SIX TO EIGHT ACTION AREAS, AND WITH SEVERAL STEPS UNDER EACH ACTION AREA AFFECTING TWO OR MORE COUNTRIES WITHOUT SOME SYSTEMATIC ANALYTICAL APPROACH.

3. MISSION SHOULD TEST WATER WITH INTERNATIONAL STAFF AND OTHER DELEGATIONS TO SEE IF THE TIME IS RIPE TO BEGIN A NEW EMPHASIS ON USE OF DEFENSE ANALYSIS AT NATO HEADQUARTERS. IF INITIAL REACTIONS ARE POSITIVE, WE WOULD BE PREPARED TO SEND ONE OR MORE DEFENSE ANALYSTS TO EXCHANGE VIEWS WITH MISSION AND POSSIBLY THE IS OR OTHER DELEGATIONS. WE SUSPECT THE INITIAL STEPS IN THIS AREA WOULD BE RELATIVELY LIMITED.

4. GREATER EMPHASIS ON DEFENSE ANALYSIS AT NATO HEAD-QUARTERS LEVEL, HOWEVER, SHOULD NOT CONVEY THERE IS LESS NEED FOR ANALYSIS AT MAJOR NATO COMMANDER LEVEL. MAJOR NATO COMMANDERS SHOULD TAKE ADVANTAGE OF THE FULL RANGE OF ANALYTICAL TECHNIQUES IN APPROACHING THEIR DECISIONS ON MAJOR MILITARY RECOMMENDATIONS.

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